



GF Revenues & Fund Balance

2012/13 Budget
And Three-Year Budget

500 W Big Beaver • Troy, MI 48084 • www.troymi.gov

2010/11 Budget

2011/12 Budget
And Three-Year Budget

The bottom section of the image contains three budget covers. The central one is for the 2012/13 budget, featuring a black and white design with the text '2012/13 Budget And Three-Year Budget' and the address '500 W Big Beaver • Troy, MI 48084 • www.troymi.gov'. To its left is the 2010/11 budget cover, and to its right is the 2011/12 budget cover. The background of this section includes a City of Troy Michigan logo, a photograph of a house with a yellow utility vehicle, a photograph of a field, and a photograph of a log cabin.

GF Revenues/Taxable Values/ Unassigned Fund Balance



| GF Revenues | 2008 | 2009 | 2010 | 2011 | 2012 |
|--------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Tax Revenues | \$36,667,821 | \$36,487,455 | \$36,362,516 | \$32,550,858 | \$30,424,031 |
| State Shared Revenues: | | | | | |
| Constitutional | \$6,633,938 | \$6,313,999 | \$5,112,197 | \$5,361,034 | \$5,815,126 |
| Statutory (EVIP 2012) | Not Available | Not Available | \$503,469 | \$254,632 | \$320,940 |
| Licenses & Permits | \$1,393,635 | \$1,237,191 | \$1,113,809 | \$1,259,748 | \$1,686,633 |
| Intergovernmental | \$645,943 | \$612,165 | \$799,530 | \$1,201,177 | \$412,567 |
| Charges for Service | \$7,592,357 | \$7,190,759 | \$7,681,919 | \$7,016,206 | \$7,040,013 |
| Fines & Forfeitures | \$886,174 | \$1,053,361 | \$1,226,729 | \$1,277,705 | \$1,054,672 |
| Investment Earnings | \$766,073 | \$718,807 | \$267,513 | \$255,715 | \$83,519 |
| Other | \$1,451,064 | \$1,540,046 | \$2,711,165 | \$1,683,054 | \$1,661,312 |
| Total GF Revenues | \$56,037,005 | \$55,153,783 | \$55,778,847 | \$50,860,129 | \$48,498,813 |

| Taxable Value (Thousands) | 2008 | 2009 | 2010 | 2011 | 2012 |
|----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Residential | \$3,187,596 | \$3,196,825 | \$3,134,087 | \$2,788,952 | \$2,631,131 |
| Commercial | \$1,388,202 | \$1,399,119 | \$1,370,377 | \$1,207,200 | \$1,192,065 |
| Industrial | \$510,505 | \$509,100 | \$507,215 | \$439,471 | \$241,469 |
| Personal | \$464,214 | \$457,553 | \$448,100 | \$407,991 | \$384,085 |
| Total Taxable Value | \$5,550,516 | \$5,562,596 | \$5,459,780 | \$4,843,613 | \$4,448,750 |

| Unassigned Fund Balance | 2008 | 2009 | 2010 | 2011 | 2012 |
|-------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|
| General Fund | \$8,706,382 | \$10,519,037 | \$10,722,271 | \$12,359,648 | \$23,340,380 |

Note: Council Policy is to maintain a minimum 15% unassigned Fund Balance.

General Fund Budgeted Activity



| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | \$55,778,847 | \$50,830,129 | \$48,498,813 | \$45,649,905 | \$45,307,800 | \$45,251,800 |
| Expenditures | (\$58,585,172) | (\$53,695,418) | (\$45,761,906) | (\$50,327,559) | (\$51,146,344) | (\$52,074,411) |
| Other Sources (Uses) | \$5,233,735 | \$4,781,563 | \$3,709,122 | \$4,160,654 | \$4,240,290 | \$4,317,852 |
| Increase (Decrease) | \$2,427,410 | \$1,916,274 | \$6,446,029 | (\$517,000) | (\$1,598,254) | (\$2,504,759) |
| Beginning Fund Balance | \$21,314,476 | \$25,548,881 | \$27,465,155 | \$33,911,184 | \$33,394,184 | \$31,795,930 |
| Ending Fund Balance | \$23,741,886 | \$27,465,155 | \$33,911,184 | \$33,394,184 | \$31,795,930 | \$29,291,171 |

Unassigned Fund Balance Updated with June 30, 2012 Actual

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| General Fund | \$10,722,271 | \$12,359,648 | \$23,340,380 | \$19,439,023 | \$16,879,125 | \$12,616,995 |

Stability = Investment

Oakland County Annual Millage Rates



| 2012 Oakland County Millage Rates | |
|-----------------------------------|--------|
| Southfield Twp | 0.6000 |
| Holly Twp | 2.5000 |
| Novi Twp | 2.9777 |
| Rose Twp | 3.1233 |
| Commerce Twp | 3.4873 |
| Lyon Twp | 4.7466 |
| Groveland Twp | 4.9400 |
| Oakland Twp | 6.3960 |
| Orion Twp | 6.5809 |
| Springfield Twp | 7.1836 |
| Brandon Twp | 7.2686 |

| 2012 Oakland County Millage Rates | |
|-----------------------------------|---------|
| Highland Twp | 7.4944 |
| Addison Twp | 8.1311 |
| Bingham Farms Village | 8.3000 |
| Milford Twp | 8.3809 |
| Independence Twp | 8.4814 |
| Orchard Lake Village (City) | 8.8200 |
| White Lake Twp | 8.8590 |
| Rochester Hills* | 9.7060* |
| Lake Angelus | 9.9571 |
| Novi | 10.2000 |
| Bloomfield Hills | 10.2400 |

| 2012 Oakland County Millage Rates | |
|-----------------------------------|----------------|
| Troy | 10.4800 |
| Auburn Hills | 10.5602 |
| Franklin Village | 10.6007 |
| Fenton | 10.6226 |
| Waterford Twp | 10.8896 |
| Oxford Twp | 11.2372 |
| West Bloomfield Twp | 12.2537 |
| Rochester | 12.4304 |
| Bloomfield Twp | 12.8977 |
| Wolverine Lake Village | 13.0603 |
| Royal Oak Twp | 13.2102 |

*Rochester Hills millage does not include Refuse/Recycling

Oakland County Annual Millage Rates



| 2012 Oakland County Millage Rates | |
|-----------------------------------|---------|
| Wixom | 13.3259 |
| Keego Harbor | 13.3799 |
| Beverly Hills Village | 13.8697 |
| Farmington Hills | 13.9362 |
| Leonard Village | 14.1311 |
| Milford Village | 14.3740 |
| Berkley | 14.4917 |
| South Lyon | 15.1869 |
| Royal Oak | 15.2011 |
| Ortonville Village | 15.2686 |
| Birmingham | 15.4641 |

| 2012 Oakland County Millage Rates | |
|-----------------------------------|---------|
| Holly Village (Rose Twp) | 16.0244 |
| Farmington | 16.5856 |
| Holly Village (Ind. Twp) | 16.6477 |
| Northville | 16.7757 |
| Pontiac | 17.0553 |
| Walled Lake | 17.7347 |
| Oxford Village | 17.9420 |
| Pleasant Ridge | 18.1928 |
| Clarkston | 18.6344 |
| Lake Orion Village | 20.0210 |
| Lathrup Village (City) | 20.4731 |

| 2012 Oakland County Millage Rates | |
|-----------------------------------|---------|
| Madison Heights | 22.4250 |
| Sylvan Lake | 23.0987 |
| Sylvan Lake | 23.0987 |
| Southfield | 23.7218 |
| Hazel Park | 24.2284 |
| Clawson | 25.8858 |
| Huntington Woods | 26.3879 |
| Ferndale | 29.5714 |
| Oak Park | 29.8398 |

In General, what Contributes to Fund Balance?

- Actual Revenue is greater than Actual Expenditures
- Increase Revenue/Decrease Expenditures
- Unfilled Positions – Attrition (2012 budgeted 348 FT, Actual at Year End 294 FT)
- Wage/Benefit Concessions (Furlough/Wage Cuts)
- Actual costs are less than budgeted
 - Health insurance increases are less than anticipated
 - Insurance Refunds/Rebates
 - Contracts/Bids are renewed for less than Budgeted
- New/Unexpected Sources of Revenue



Pressures

• Market Pressures

- Taxable Value
- Inflation (CPI)
- Interest Rates

• Legislative Pressures

- Personal Property Taxes
- State Shared Revenues
- Unfunded Compliance Mandates

• Internal Pressures

- Attracting/Retaining Quality Employees
- Cost of Innovation
- Other Fund Subsidies
- Aging Infrastructure
- What if: Extreme Events (natural, economic)

