CITY COUNCIL AGENDA ITEM

Date: March 23, 2011

To: The Honorable Mayor and City Council Members

From: John Szerlag, City Manager
John M. Lamerato, Assistant City Manager/Finance & Administration

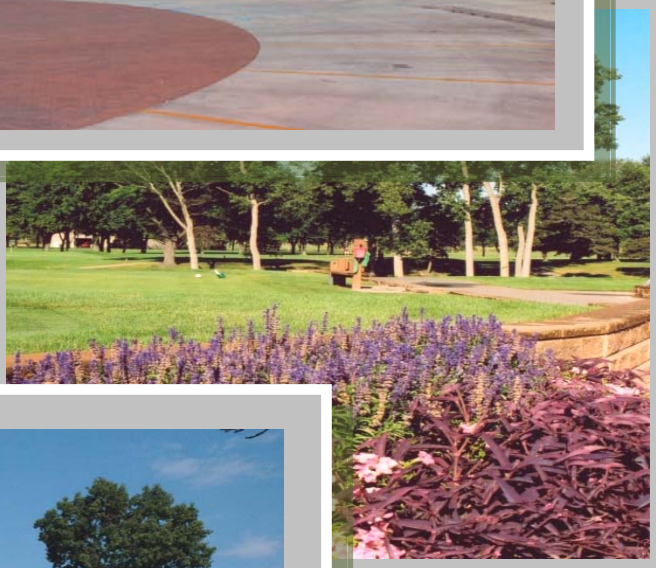
Subject: Three Year (2010/11 – 2012/13) Revised Budget – Spring 2011 Update

Please find attached, the Three Year (2010/11 – 2012/13) Revised Budget – Spring 2011 Update report for your review and consideration. This item will appear as a regular business item on the April 4, 2011 regular City Council meeting agenda.

If you have any questions, please feel free to contact one of us. As a point of information, the current year estimates and the 2011-12 Budget will be covered in much more detail during the budget study sessions already scheduled for April 25 and May 2, 2011. In addition, please know that ICMA's recommendation to restore 4 police officer positions in FY 2013/14 will need to be addressed in our budget discussions on May 2, 2011.

Three Year (2010/11-2012/13) Revised Budget
Spring 2011 Update

City of Troy
Michigan



2010/11- 2012/13 Budget

March 23, 2011

REVENUE TRENDS

PROPERTY TAXES - The original projected taxable value reductions for 2011-12 and 2012-13 were 10.6% and 4.8% respectively. The revised reductions are 8.5% for 2011-12 and 7.0% for 2012-13. The residential class is realizing a lesser reduction, which is being offset by a larger reduction in commercial and industrial classes of property.

LICENSES & PERMITS – The permit activity has picked up, we are projecting a 39% increase in this revenue source from the depressed results of the past two years. The 2010-11 estimates are calling for a $200,000 increase over the original budget.

STATE GRANTS – We are using the constitutional amount for budget purposes. We feel that we are well positioned to receive additional funding based on best practices, but are a little hesitant to budget that additional revenue until all the details are worked out in Lansing.

CHARGES FOR SERVICES – Reflects the reduction of $250,000 from no longer providing winter maintenance to county roads. The Community Center revenues have been recalibrated to provide for a breakeven operation of that facility.

OPERATING TRANSFERS IN - This revenue source contains transfers in from the Capital Projects Fund in the amounts of $1,500,000 for 2011-12 and $2,228,000 for 2012-13. These amounts became available by cancelling funding for the trail system, civic center site improvements and new park development funds.

RE-APPROPRIATION OF FUND BALANCE – The 2011-12 Budget will require a $2.2 million re-appropriation of fund balance compared to an original estimate of $1.8 million. The 2012-13 Budget calls for a re-appropriation of $.8 million the same amount as originally estimated. It should be noted that the 2012-13 re-appropriation is coming entirely from the General Fund Unassigned Fund Balance. The original budget estimate had $250,000 coming from the Volunteer Firefighter Incentive Reserve Fund Balance. We will not have to use that reserve because the General Fund Unassigned Fund Balance has the necessary funds. By utilizing the above mentioned amounts the percentage of the Unassigned Fund Balance to the General Fund budget will be approximately 18.5% at June 30, 2011 and 17.9% at June 30, 2012. The utilization of fund balance to balance a budget means that you have a deficit spending plan or in other words your operating expenses are more that your operating revenues.

EXPENDITURE TRENDS

PERSONAL SERVICES –The 2011-12 Budget reflects the reduction of 45 full-time positions after restoring seven positions (5 in Public Works and 2 in Parks), according to the ICMA recommendations. The 2012-13 Budget reflects the reduction of 17 full-time positions (Lieutenant, 2-Sergeants,10-Police Officers,2-Police Service Aides, Record Clerk and Secretary) in the Police Department, according to Option 1.

The 2011-12 defined benefit pension contribution has been reduced by approximately $300,000 for the 2009 actuarial estimate due to a favorable investment return for the year ending December 31, 2010. The actuary is currently working on our December 31, 2010 report and until that time we will not know the exact amount of our required contribution. The actuaries are also working on our bi-annual retiree healthcare valuation and until those results are in we will not know the exact amount of our required contribution.

Wage and benefit concessions were taken into consideration for all employee groups in accordance with Council's direction of a 10% reduction of base salary/wage, pension, FICA, and workers compensation.

LIBRARY, MUSEUM & NATURE CENTER - These three facilities have only estimated holding cost budgeted for 2011-12 and 2012-13.

SUMMARY – The revisions are mainly attributable to the funding of the Community Center operations that were removed from the original three year budget. The Community Center budget was included in the 2011-12 and 2012-13 budgets because of their ability to cover their operating cost without any subsidy from the General Fund.

2010/11 - 2012/13 Budget

GENERAL FUND REVENUE SUMMARY BY ACCOUNT

Account # and Description	2009 Actual	2010 Actual	2011 Budget	2012 Budget	2013 Budget
4000 Revenues					
4401 Taxes					
4402 Property Taxes	$ 34,072,009	$ 33,808,079	$ 30,500,000	$ 28,000,000	$ 26,000,000
4423 Mobile Home Tax	1,500	2,015	1,500	2,000	2,000
4427 Senior Citizen Housing	31,155	31,352	31,000	31,000	31,000
4445 Tax Penalties and Interest	688,462	829,922	600,000	780,000	800,000
4447 Administration Fee	1,694,329	1,691,147	1,490,000	1,350,000	1,256,000
4401 Total - Taxes	**$ 36,487,455**	**$ 36,362,515**	**$ 32,622,500**	**$ 30,163,000**	**$ 28,089,000**
4450 Licenses and Permits					
4451.20 Electric, Plumbing, Heat	$ 6,690	$ -	$ -	$ 6,000	$ 6,000
4451.30 Builders	-	-	2,000	2,000	2,000
4451.40 Sign Erectors	-	-	500	500	500
4451.50 Service Stations	175	200	-	200	200
4451.60 Amusements	17,561	18,966	19,000	19,000	19,000
4451.70 Other	15,889	24,089	-	20,000	20,000
4450 Licenses and Permits	**$ 40,315**	**$ 43,255**	**$ 21,500**	**$ 47,700**	**$ 47,700**
4451 Business Licenses and Permits					
4476.10 Refrigeration and Air Conditioning	$ 21,050	$ -	$ -	$ -	$ -
4476.15 Building	775,859	626,807	600,000	900,000	900,000
4476.20 Electrical	85,029	91,246	100,000	140,000	140,000
4476.25 Heating	52,878	72,773	75,000	120,000	120,000
4476.30 Plumbing	52,942	52,369	60,000	90,000	90,000
4476.35 Animal	29,457	33,860	30,000	-	-
4476.40 Sidewalks	7,393	7,092	8,000	9,000	9,000
4476.45 Fence	2,455	1,984	3,000	2,000	2,000
4476.50 Sewer Inspection	7,624	7,923	10,000	7,000	8,000
4476.55 Right of Way	8,450	3,700	10,000	10,000	10,000
4476.60 Multiple Dwelling Inspection	20,325	24,124	28,000	35,000	35,000
4476.65 Grading	2,120	2,390	2,000	3,000	3,000
4476.70 Fire Protection	61,301	60,832	60,000	60,000	60,000
4476.75 Occupancy	30,409	26,586	25,000	30,000	30,000
4476.80 Sign	35,724	33,196	40,000	35,000	40,000
4476.85 Fireworks	625	750	500	500	500
4476.90 Hazardous Materials	2,275	24,050	5,000	10,000	10,000
4476.95 Miscellaneous	960	870	2,000	1,000	1,000
4476 Non-Business Licenses and Permits	**$ 1,196,876**	**$ 1,070,552**	**$ 1,058,500**	**$ 1,452,500**	**$ 1,458,500**
4450 Total - Licenses and Permits	**$ 1,237,191**	**$ 1,113,807**	**$ 1,080,000**	**$ 1,500,200**	**$ 1,506,200**
4501 Federal Grants					
4507 Domestic Preparedness	$ 486	$ 1,050	$ -	$ -	$ -
4510 Federal Grant- VEST	25,683	266	12,000	12,000	12,000
4512 MCOLES Police Academy	-	78,546	5,600	-	-
4524 Fed Grant - OHSP	7,145	1,967	-	-	-
4501 Total - Federal Grants	**$ 33,314**	**$ 81,829**	**$ 17,600**	**$ 12,000**	**$ 12,000**
4539 State Grants					
4543.100 Criminal Justice	$ 27,705	$ 25,535	$ 27,000	$ 27,000	$ 27,000
4543.120 911 Training	19,025	19,553	20,000	-	-
4543.130 Oakland County NET	13,311	5,753	7,500	1,300	-
4543 State Grants Pub Safety	**$ 60,041**	**$ 50,841**	**$ 54,500**	**$ 28,300**	**$ 27,000**
4566.LIBRARY Library	$ 50,856	$ 16,100	$ 15,000	$ -	$ -
4566 State Grants-Culture	**$ 50,856**	**$ 16,100**	**$ 15,000**	**$ -**	**$ -**

2010/11 - 2012/13 Budget

GENERAL FUND REVENUE SUMMARY BY ACCOUNT

Account # and Description		2009 Actual	2010 Actual	2011 Budget	2012 Budget	2013 Budget
4574.010	Homestead Exempt Reimbursement	$ 3,435	$ 6,549	$ 5,000	$ 6,000	$ 6,000
4574.020	Liquor Licenses	60,667	66,258	68,000	68,000	68,000
4574.030	Sales Tax	6,313,999	5,615,666	5,100,000	5,200,000	5,200,000
4574 State Revenue Sharing		**$ 6,378,101**	**$ 5,688,473**	**$ 5,173,000**	**$ 5,274,000**	**$ 5,274,000**
4539 Total - State Grants		**$ 6,488,998**	**$ 5,755,414**	**$ 5,242,500**	**$ 5,302,300**	**$ 5,301,000**
4580 Contributions - Local						
4582 Public Safety		$ 45,226	$ 13,317	$ 15,000	$ 15,000	$ 15,000
4587 Library-Penal Fines		108,261	103,327	100,000	-	-
4588 Library-Mini Grants		2,700	5,000	-	-	-
4589 County-West Nile		30,058	18,035	-	-	-
4580 Total - Contributions - Local		**$ 186,245**	**$ 139,679**	**$ 115,000**	**$ 15,000**	**$ 15,000**
4600 Charges for Services						
4607.010	Animal Impounds	$ 975	$ 1,050	$ 1,000	$ -	$ -
4607.015	Police Auto Crash Property Damage	-	-	-	-	-
4607.016	Police Injury Accident Recovery	-	-	-	-	-
4607.020	Building Board of Appeal	1,150	860	1,000	1,000	1,000
4607.025	Business Occupany Permit	200	-	7,500	4,000	7,500
4607.030	CATV Franchise Fee	969,142	978,068	950,000	1,000,000	1,000,000
4607.035	Police Fuel Surcharge	-	-	-	5,000	-
4607.040	Non Resident Library Card	19,600	17,200	16,000	-	-
4607.045	Non Resident Internet	1,440	5,969	6,000	-	-
4607.050	Miscellaneous	3,911	1,450	1,000	1,000	1,000
4607.060	Museum Program Fees	61,558	61,674	10,000	-	-
4607.064	Museum - Admission	-	14,320	5,000	-	-
4607.066	Nature Center - Admission	-	10,308	10,000	-	-
4607.070	Plan Review Fee	58,378	61,986	50,000	60,000	60,000
4607.085	NSF Fees	12,406	10,425	12,000	12,000	12,000
4607.090	P.U.D. Application Fee	12,728	7,090	15,000	6,000	6,000
4607.095	Police Arrest Booking	-	-	-	-	-
4607.110	Site Plans	22,800	25,870	25,000	25,000	25,000
4607.135	Telecom - METRO	234,277	240,426	230,000	240,000	240,000
4607.140	Towing Fees	12,080	13,000	20,000	20,000	20,000
4607.150	Vital Statistics	133,482	131,099	135,000	135,000	140,000
4607.170	Zoning Board of Appeal	5,330	4,205	6,000	5,000	6,000
4607.180	Zoning Fees	12,800	2,800	5,000	5,000	5,000
4607 Charges for Services - Fees		**$ 1,562,257**	**$ 1,587,800**	**$ 1,505,500**	**$ 1,519,000**	**$ 1,523,500**
4626.010	Cemetery-Open & Close	$ 3,850	$ 3,500	$ 4,000	$ 3,000	$ 4,000
4626.020	Court Ordered Payment & In	12,259	4,875	12,000	10,000	10,000
4626.030	County Road Maintenance	249,691	234,064	250,000	-	-
4626.060	DPW Services	35,616	9,950	30,000	10,000	10,000
4626.070	Duplicating & Photostat	40,668	40,146	40,000	38,000	38,000
4626.080	Election Services	310	3,878	100	100	-
4626.085	School Elections	-	-	3,300	-	-
4626.090	Engineering Fees	981,476	1,410,338	1,000,000	1,300,000	1,300,000
4626.095	Inspections - Madison Heights	11,000	26,400	26,400	-	-
4626.100	Landscape/Tree Preservation Plan	10,976	7,421	8,000	2,000	2,000
4626.110	Microfilming	3,809	2,919	5,000	4,000	4,000
4626.120	Miscellaneous	8,332	10,247	10,000	10,000	10,000
4626.125	Passports	51,492	43,628	50,000	40,000	40,000
4626.130	Police Services-Contractual	101,181	68,075	50,000	90,000	90,000
4626.135	Police Service-Clawson	200,309	203,270	203,000	190,000	190,000
4626.140	Police Inspection Reports	44,070	49,749	40,000	50,000	50,000
4626.141	Police PBT	10,135	2,295	2,500	400	1,000

2010/11 - 2012/13 Budget

GENERAL FUND REVENUE SUMMARY BY ACCOUNT

Account #	and Description	2009 Actual	2010 Actual	2011 Budget	2012 Budget	2013 Budget
4626.145	Police APCO Training	$ -	$ -	$ 5,650	$ -	$ -
4626.170	ROW Fees	9,540	68,407	10,000	10,000	10,000
4626.210	Soil Erosion	21,570	12,080	30,000	15,000	15,000
4626.220	Special Right of Way Maintenance	25,706	7,648	40,000	10,000	10,000
4626.230	Weed Cutting	23,251	23,612	24,000	25,000	24,000
4626 Charges/Services Rendered		**$ 1,845,241**	**$ 2,232,502**	**$ 1,843,950**	**$ 1,807,500**	**$ 1,808,000**
4642.010	Abandoned Vehicles	$ 26,274	$ 46,665	$ 50,000	$ 45,000	$ 50,000
4642.020	Auction Confiscated Property	13,048	24,483	20,000	20,000	20,000
4642.050	Landscaping & Greenbelt	-	12,291	12,000	12,000	12,000
4642.070	Miscellaneous	11,337	16,318	20,000	20,000	20,000
4642.080	Printed Materials	2,476	1,246	1,000	1,000	1,000
4642.100	Recreation & OEC Merchandise	35,725	30,886	15,000	-	-
4642.115	Senior Store	14,903	16,309	20,000	-	-
4642.120	Sign Installations	159	87	1,000	-	-
4642.130	Smart Tickets	5,545	5,073	5,000	-	-
4642.150	Tree Planting	2,880	2,810	2,800	2,800	2,800
4642 Charges/Service - Sales		**$ 112,347**	**$ 156,168**	**$ 146,800**	**$ 100,800**	**$ 105,800**
4651.040	Miscellaneous	$ 14	$ -	$ -	$ -	$ -
4651.050	Outdoor Education Center	55,872	60,395	15,000	-	-
4651.074	Senior Citizen Activities	285,583	332,674	370,000	100,000	100,000
4651.075	Community Center Passes	1,510,191	1,392,669	1,525,000	1,400,000	1,450,000
4651.076	Community Center Swim Programs	234,586	252,774	230,000	240,000	250,000
4651.077	Community Center Fitness Classes	79,630	69,341	92,000	60,000	70,000
4651.078	Community Center Programs/Events	36,498	28,213	30,000	30,000	30,000
4651.080	Summer Program	1,393,257	1,421,026	1,400,000	803,000	825,000
4651 Charges/Service-Use/Administration		**$ 3,595,631**	**$ 3,557,092**	**$ 3,662,000**	**$ 2,633,000**	**$ 2,725,000**
4600 Total - Charges for Services		**$ 7,115,476**	**$ 7,533,562**	**$ 7,158,250**	**$ 6,060,300**	**$ 6,162,300**
4655 Fines and Forfeits						
4655.010	County Reimbursement-Court	$ 345,751	$ 379,863	$ 400,000	$ 400,000	$ 400,000
4655.015	DMIF	189	11,498	-	2,000	2,000
4655.020	Drug Forfeiture Proceed	270,304	379,962	270,000	200,000	200,000
4655.022	Police Investigations Reimburse	-	71,002	68,000	62,000	68,000
4655.030	False Alarms-Fire	9,400	35,250	26,000	30,000	30,000
4655.040	False Alarms-Police	169,030	142,283	220,000	240,000	260,000
4655.046	Federal Drug Forefeiture	6,382	1,170	39,270	30,000	30,000
4655.050	Library-Book Fines	133,614	128,701	130,000	-	-
4655.060	O.U.I.L Reimbursement	67,604	73,901	55,000	70,000	70,000
4655.065	Civil Infractions	1,095	1,260	2,000	2,000	2,000
4655.066	State Drug Forefeiture	48,634	505	30,000	15,000	25,000
4655.070	Bond Processing Fees	1,358	1,334	1,000	1,000	1,000
4655 Total - Fines and Forfeits		**$ 1,053,361**	**$ 1,226,729**	**$ 1,241,270**	**$ 1,052,000**	**$ 1,088,000**
4664 Interest and Rents						
4667.010	Building Rent	$ 242,213	$ 232,462	$ 250,000	$ 250,000	$ 250,000
4667.015	Communication Tower Rent	50,400	59,400	57,600	57,600	57,600
4667.020	Concession Stand Rental	3,325	2,280	3,500	3,500	3,500
4667.025	Community Center Rent	235,828	262,926	260,000	250,000	270,000
4667.028	Flynn Park - Beaumont	15,000	15,000	15,240	15,240	15,240
4667.030	Gazebo Rental	3,150	4,700	2,000	-	-
4667.045	Library Café Rental	750	4,520	4,500	-	-
4667.050	Library Rent-AV	16,822	15,301	16,000	-	-
4667.060	Library Rent-Books	2,315	1,704	2,500	-	-
4667.075	Field Maintenance	53,058	50,999	50,000	30,000	40,000

2010/11 - 2012/13 Budget

GENERAL FUND REVENUE SUMMARY BY ACCOUNT

Account # and Description		2009 Actual	2010 Actual	2011 Budget	2012 Budget	2013 Budget
4667.085	Parking Lot (SMART)	$ 176,918	$ 192,898	$ 185,000	$ 190,000	$ 190,000
4667.095	Tennis Bubble Rent	27,636	26,562	28,000	28,000	28,000
4667 Rent Income		**$ 827,415**	**$ 868,752**	**$ 874,340**	**$ 824,340**	**$ 854,340**
4669.020	Investment Income	$ 718,807	$ 267,442	$ 300,000	$ 250,000	$ 275,000
4669 Investment Income		**$ 718,807**	**$ 267,442**	**$ 300,000**	**$ 250,000**	**$ 275,000**
4664 Total - Interest and Rents		**$ 1,546,222**	**$ 1,136,194**	**$ 1,174,340**	**$ 1,074,340**	**$ 1,129,340**
4671 Other Revenue						
4675.040	Contributions-Library	$ -	$ -	$ 1,000	$ -	$ -
4675.050	Contributions-Fire Dept	3	-	-	-	-
4675.060	Contributions-Miscellaneous	6,000	13,257	-	2,000	2,000
4675.070	Contrubutions-Museum	76,170	57,083	40,000	-	-
4675.080	Contributions-Police Department	5,679	8,097	5,000	5,000	5,000
4675.090	Contributions-Police - Recovery	-	-	-	-	-
4675.110	Contributions-Parks & Recreation	16,627	1,510	1,000	1,000	1,000
4675 Total - Contributions - Private		**$ 104,479**	**$ 79,947**	**$ 47,000**	**$ 8,000**	**$ 8,000**
4676 Reimbursements						
4676.010	Reimbursements	$ 5,428	$ 3,614	$ 12,220	$ -	$ -
4676 Total - Reimbursements		**$ 5,428**	**$ 3,614**	**$ 12,220**	**$ -**	**$ -**
4677.226	Admin. Charges - Refuse	$ -	$ 50,000	$ 51,500	$ 53,000	$ 55,000
4677.301	Admin. Charges - Debt Services	46,440	50,000	51,500	53,000	55,000
4677.584	Admin. Charges - Sylvan Glen	45,420	50,000	51,500	30,000	31,000
4677.590	Admin. Charges - Sewer	124,000	150,000	195,000	201,000	207,000
4677.591	Admin. Charges - Water	142,000	175,000	250,000	258,000	266,000
4677.661	Admin. Charges - Motor Pool	39,000	50,000	51,500	53,000	55,000
4677.731	Retirement System	-	25,000	25,000	25,000	27,000
4677 Administrative Charges		**$ 396,860**	**$ 550,000**	**$ 676,000**	**$ 673,000**	**$ 696,000**
4687.010	Refunds-Legal Fees	$ 5,318	$ -	$ 5,000	$ -	$ 5,000
4687.040	Rebates	97,395	10,353	4,500	4,500	5,000
4687 Refunds & Rebates		**$ 102,713**	**$ 10,353**	**$ 9,500**	**$ 4,500**	**$ 10,000**
4671	Miscellaneous	93,151	189	10,000	10,000	10,000
4671 Other Revenues		**$ 702,631**	**$ 644,103**	**$ 754,720**	**$ 695,500**	**$ 724,000**
4000 Total - Revenues		**$ 54,850,893**	**$ 53,993,832**	**$ 49,406,180**	**$ 45,874,640**	**$ 44,026,840**
4695 Other Financing Sources						
4699 Operating Transfer In						
4699.101	Transfer From General	$ -	$ -	$ 2,400,000	$ 2,165,131	$ 780,660
4699.202	Transfer From M/S Fund	2,417,128	1,678,007	1,887,960	1,742,850	1,800,000
4699.203	Transfer From L/S Fund	1,505,421	1,628,568	1,721,940	1,662,080	1,700,000
4699.243	Transfer From LDFA	10,000	50,000	50,000	50,000	50,000
4699.248	Transfer From DDA	207,607	388,274	376,560	258,000	258,000
4699.250	Transfer From Brownfield	10,000	1,198,310	25,000	25,000	25,000
4699.257	Transfer From Budget Stabilization	54,113	300,000	305,000	305,000	305,000
4699.401	Transfer From Capital	100,000	-	-	1,500,000	2,228,000
4699.403	Transfer From Special Assessment	-	1,000,000	1,000,000	356,000	-
4699.590	Transfer From Sewer	704,200	627,160	666,350	652,820	706,000
4699 Total - Operating Transfer In		**$ 5,008,469**	**$ 6,870,319**	**$ 8,432,810**	**$ 8,716,881**	**$ 7,852,660**
4695 Total-Other Financing Sources		**$ 5,008,469**	**$ 6,870,319**	**$ 8,432,810**	**$ 8,716,881**	**$ 7,852,660**
1010 Total-General Fund Revenues		**$ 59,859,362**	**$ 60,864,151**	**$ 57,838,990**	**$ 54,591,521**	**$ 51,879,500**
Original Budget					**$ 52,203,240**	**$ 50,143,890**
Revisions					**$ 2,388,281**	**$ 1,735,610**

2010/11 - 2012/13 Budget

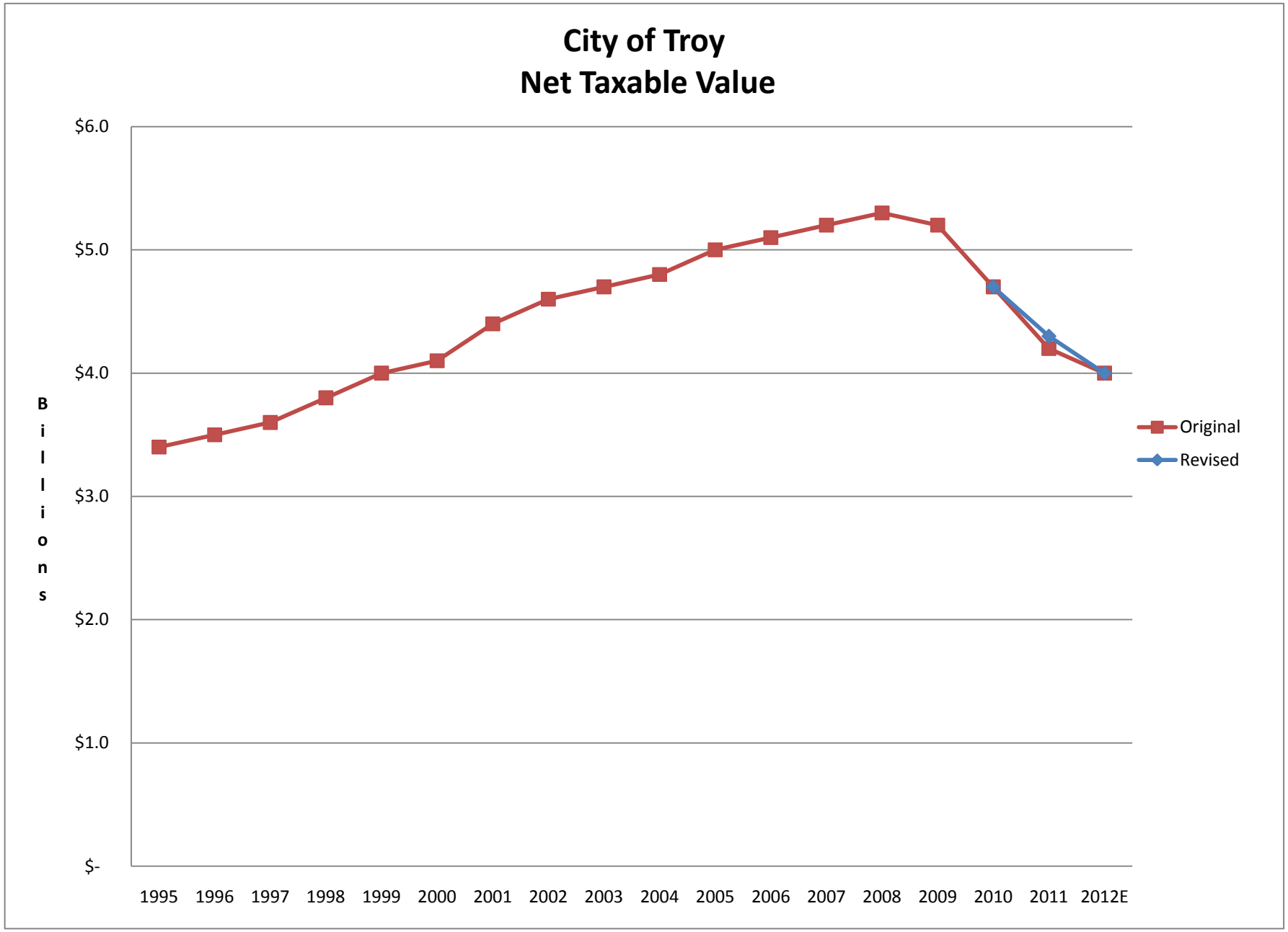
GENERAL FUND EXPENDITURES HISTORY BY DEPARTMENT

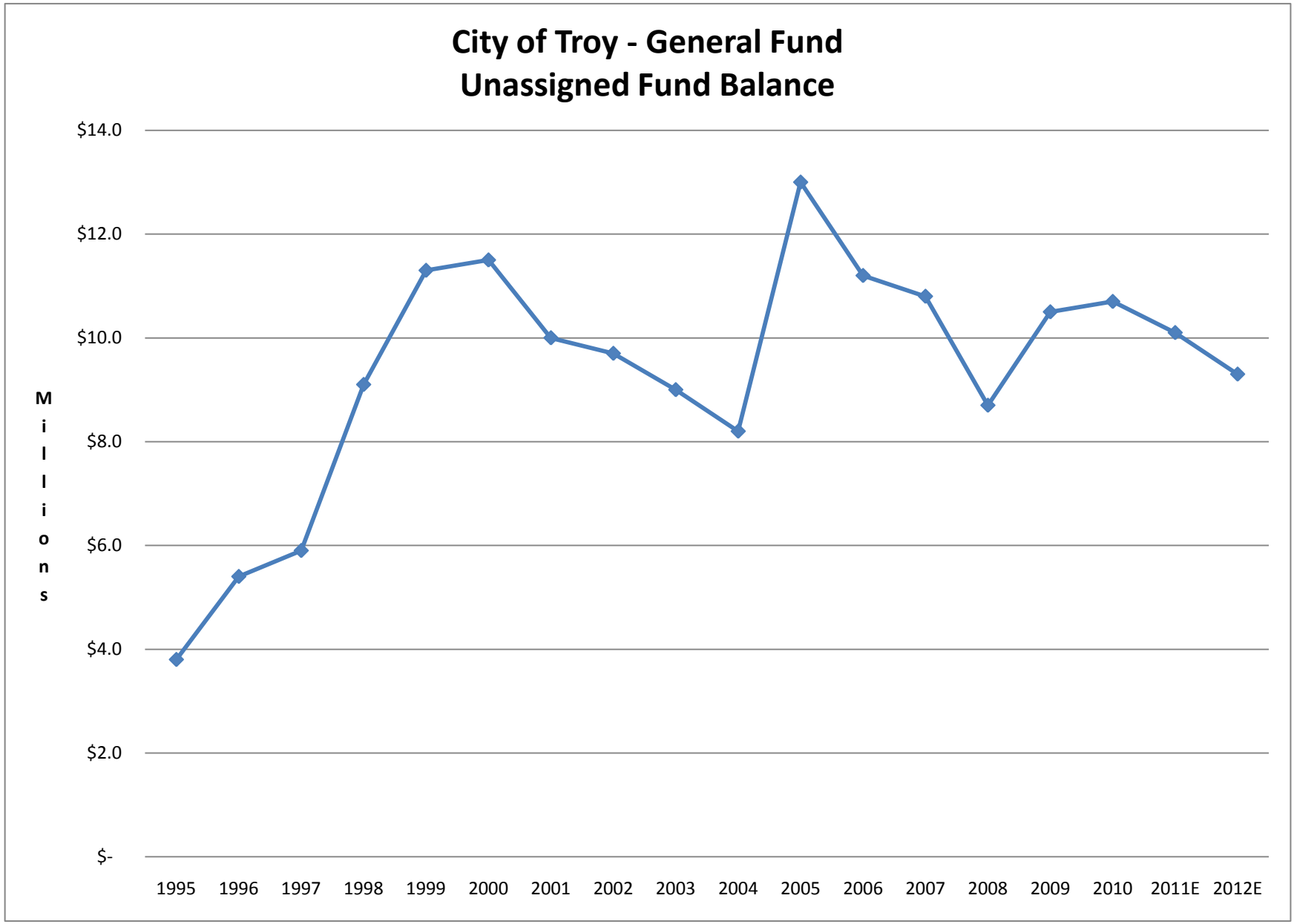
Description	2009 Actual	2010 Actual	2011 Budget	2012 Budget	2013 Budget
Building Inspection					
Building Inspection	$ 2,137,944	$ 1,882,269	$ 962,513	$ 1,198,914	$ 1,200,000
Total - Building Inspection	**$ 2,137,944**	**$ 1,882,269**	**$ 962,513**	**$ 1,198,914**	**$ 1,200,000**
Council/Executive Administration					
Council	$ 63,131	$ 55,895	$ 60,393	$ 58,142	$ 60,000
Manager	755,340	673,131	1,218,814	1,194,990	1,220,000
Attorney	1,073,949	1,084,122	1,036,260	1,009,386	1,025,000
Elections	267,624	200,256	263,367	218,618	264,000
Clerk	475,399	495,823	478,760	362,369	360,000
Human Resources	595,335	519,676	491,384	418,847	425,000
Community Affairs	518,212	340,716	-	-	-
Total - Council/Executive Admin.	**$ 3,748,990**	**$ 3,369,619**	**$ 3,548,978**	**$ 3,262,352**	**$ 3,354,000**
Engineering					
Engineering - General	$ 2,432,591	$ 1,995,256	$ 1,900,946	$ 1,898,786	$ 1,935,000
Traffic Engineering	92,524	48,208	51,051	50,339	51,000
Total - Engineering	**$ 2,525,115**	**$ 2,043,464**	**$ 1,951,997**	**$ 1,949,125**	**$ 1,986,000**
Finance					
Accounting	$ 1,146,827	$ 836,004	$ 765,140	$ 734,170	$ 748,000
Risk Management	3,253	252,133	177,236	184,016	188,000
Independent Audit	62,157	61,225	64,000	58,000	59,500
Purchasing	376,904	377,310	379,798	268,812	274,000
Board of Review	4,661	3,035	2,925	2,925	3,000
Treasurer	628,293	629,767	629,837	663,725	677,000
Assessing	960,869	965,003	806,900	821,227	837,000
Total - Finance	**$ 3,182,964**	**$ 3,124,477**	**$ 2,825,836**	**$ 2,732,875**	**$ 2,786,500**
Fire					
Total - Fire	**$ 4,422,113**	**$ 4,263,605**	**$ 4,238,338**	**$ 4,214,198**	**$ 4,300,000**
Library/Museum					
Library	$ 3,689,222	$ 3,391,740	$ 2,259,670	$ 97,550	$ 99,500
Museum Buildings	459,021	494,416	199,773	56,960	58,000
Museum Grounds	19,006	19,771	18,798	16,000	16,500
Total - Library/Museum	**$ 4,167,249**	**$ 3,905,927**	**$ 2,478,241**	**$ 170,510**	**$ 174,000**

2010/11 - 2012/13 Budget

GENERAL FUND EXPENDITURES HISTORY BY DEPARTMENT

Description	2009 Actual	2010 Actual	2011 Budget	2012 Budget	2013 Budget
Other General Government					
City Hall	$ 810,607	$ 785,460	$ 831,350	$ 740,200	$ 755,000
District Court	216,500	204,020	243,210	223,210	227,000
Fire-Police Training Center	100,360	87,515	102,060	87,710	89,000
Planning	642,046	606,635	678,306	731,544	746,000
Planning Commission	24,722	18,590	19,581	15,035	15,500
Board of Zoning Appeals	6,006	6,841	7,634	9,194	9,500
Real Estate & Development	435,133	359,762	-	-	-
Total - Other General Government	**$ 2,235,374**	**$ 2,068,823**	**$ 1,882,141**	**$ 1,806,893**	**$ 1,842,000**
Police					
Total - Police	**$ 24,482,227**	**$ 24,756,774**	**$ 27,049,630**	**$ 27,873,319**	**$ 24,626,000**
Parks & Recreation					
Total - Parks and Recreation	**$ 9,527,699**	**$ 8,197,645**	**$ 7,524,747**	**$ 6,081,411**	**$ 6,203,000**
Streets					
Total - Streets	**$ 5,687,383**	**$ 4,844,712**	**$ 5,376,569**	**$ 5,301,924**	**$ 5,408,000**
Total - General Fund	**$ 62,117,058**	**$ 58,457,315**	**$ 57,838,990**	**$ 54,591,521**	**$ 51,879,500**
Original Budget				**$ 52,203,240**	**$ 50,143,890**
Revisions				**$ 2,388,281**	**$ 1,735,610**


City of Troy
Net Taxable Value
$6.0
$5.0
$4.0
$3.0
$2.0
$1.0
$-
Billions
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
2009
2010
2011
2012E
Original
Revised


City of Troy - General Fund
Unassigned Fund Balance
Millions
$14.0
$12.0
$10.0
$8.0
$6.0
$4.0
$2.0
$-
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
2009
2010
2011E
2012E